

OKLAHOMA STATE REGENTS FOR HIGHER EDUCATION
655 Research Parkway, Oklahoma City

MINUTES OF THE
COMMITTEE-OF-THE-WHOLE
Thursday, February 27, 2020

1. **ANNOUNCEMENT OF FILING OF MEETING NOTICE AND POSTING OF THE AGENDA IN ACCORDANCE WITH THE OPEN MEETING ACT.** The Committee-of-the-Whole met at 9:15 a.m. on Thursday, February 27, 2020 in the Regents Conference Room at the State Regents' offices in Oklahoma City, Oklahoma. Notice of the original meeting had been filed for February 5, 2020 on November 21, 2019 and was cancelled due to weather. This special meeting was filed with the Secretary of State on February 21, 2020. A copy of the agenda for the meeting had been posted in accordance with the Open Meeting Act. A copy of the agenda had been posted as required by the Open Meeting Act.
2. **CALL TO ORDER.** Participating in the meeting were Regents Jody Parker, Ann Holloway, Jeff Hickman, Toney Stricklin, Jay Helm, Michael C. Turpen, Ron White, and Steven W. Taylor. Regent Parker called the meeting to order.
3. **SUCCESSION PLANNING.** Chairman Jody Parker announced that given Chancellor Johnson's decision to retire at the end of the year, he had appointed a search committee made up of four State Regents. This search committee will be chaired by Regent Ann Holloway and comprised of Regents Ron White, Jay Helm, and Jody Parker, and their first priority would be the selection of a search firm to aid in this process.
4. **TASK FORCE ON THE FUTURE OF HIGHER EDUCATION.**
 - a. **PARTNERSHIPS WITH BUSINESS/INDUSTRY.** Oklahoma State University – Oklahoma City (OSU-OKC) President Brad Williams gave a presentation on OSU-OKC's partnership with Amazon Web Services.

President Williams began by stating that three years ago, OSU-OKC revised their mission statement. He cited the book *Blue Ocean Shift* and stated that OSU-OKC took a hard look at where they were and where they wanted to be, looking at Arizona State University as a model and what they do as a campus. President Williams stated that they focused on employee excellence, student success, and community relevance and started partnering with local organizations to impact the Oklahoma City metro area. OSU-OKC wants to be a center for social innovation, offering people a path of hope.

In May 2018, the city of Oklahoma City provided \$1.7 million in incentives for Amazon, and President Williams stated that based on the city's experience with Dell in 2004, they knew that Amazon would need hiring help. OSU-OKC used one of their facilities on campus to become a hiring center for Amazon, and later remodeled another facility on campus to become the Oklahoma City Impact Center. President Williams said that OSU-OKC then began to deepen their relationship with Amazon and became an AWS Academy, borrowing their cloud-computing content and offer it to the community as a certificate and into their computer science and IT programs. President Williams also mentioned efficiencies that needed to be in place as OSU-OKC looked forward to where it is going, and that by working with Amazon, they were able to launch a webbot to help

answer any inquiries on the OSU-OKC website. He mentioned that they were also working with Amazon to adopt automated phone services and later on a virtual advising system and Amazon's Career Choice program.

President Williams concluded by stating that OSU-OKC's progress with Amazon is due to a shared vision and empowered team and a culture of support and innovation and that they are helping tell Amazon's higher education story.

- b. **LINKED DEGREES.** Tulsa Community College (TCC) President Leigh Goodson presented on Tulsa Community College's efforts to develop "Linked Degrees" in collaboration with the 4-year universities in the Tulsa area. Also present was Ms. Emily Tichenor, Director of Project Management at Tulsa Community College.

President Goodson began by providing background on the Tulsa Transfer Project, stating that TCC and six regional universities, with the support of the Schusterman Family Foundation, have engaged in a two-year guided Foundations of Excellence program on improving college transfer coordinated by the John N. Gardner Institute for Excellence in Undergraduate Education. She stated that the goals of the project are to increase the number of transfer students from TCC to regional universities, decrease the loss of credit during transfer (which was around nearly 13 credit hours), increase bachelor attainment in the region, and build a sustainable model.

She noted the disparities that exist in the rate of bachelor's degree attainment within Tulsa county and that they wanted to see growth in all areas and success for all students. She stated that in order to see growth, all participating institutions started with the John Gardner Foundations of Excellence program and completed a self-evaluation on nine foundational dimensions and that each institution created a report on each dimension. Ms. Emily Tichenor elaborated on those reports and results and that an action plan was put into place to create a single student experience for students in Tulsa.

President Goodson stated that the group had a revived focus on the transfer mission and making sure that it is easy for students to come in and that it is easy for students to transfer. She mentioned advisor communication expanding between the institutions and that the efforts would be more collective. President Goodson stated that transfer centers will be on every campus to make it easier for students to meet with advisors and learn about transfer options. She stated that they are internally branding the TCC2University process so that students know that TCC is not a destination, it is a bridge to a university or a family-sustaining wage in the workforce. She briefed Regents on the Tulsa collaborative's projects to date and their plans for 2020.

In her conclusion, President Goodson mentioned the LinkedDegree program between TCC and OSU and that TCC is in the process of rebranding their Blue to Green program with NSU as well. She stated that they are changing the culture of higher education in the Tulsa region with how faculty across different institutions work together.

- c. **FISCAL VIABILITY REVIEWS.** Chancellor Glen D. Johnson explained that the Task Force on the Future of Higher Education recommended that a fiscal viability review and assessment be conducted for each of the 25 colleges and universities within the State System of Higher Education. Mr. John Curry and Ms. Lilly Leyh-Pierce from the Huron Consulting Group presented their reports on five institutions – Northeastern Oklahoma A&M College (NEO A&M), Northern Oklahoma College (NOC), the University of

Oklahoma (OU), Connors State College (CSC), and Rogers State University (RSU). NEO A&M President Kyle Stafford, NOC President Cheryl Evans, Senior Vice President and Chief Financial Officer for OU Mr. Ken Rowe, CSC President Ron Ramming, and Vice President for Administration and Finance for RSU Dr. Mark Rasor were also present to answer questions from the Regents.

Mr. Curry provided a brief reflection on the process used for the fiscal viability reviews and assessments and thanked all of the institution presidents for their assistance. He stated that the institutions had responded accordingly to state cuts and remained resilient.

Ms. Lilly Leyh-Pierce explained that the reports would focus on four main components – financial assessment, operational assessment, capital and debt, and their strategic plans.

1. Northeastern Oklahoma A&M College. Ms. Leyh-Pierce began by stating that Northeastern Oklahoma A&M College (NEO A&M) has recently implemented staff reductions and program evaluations in the face of large state appropriation cuts and declining total enrollment. She stated that the institution has improved its operating results over the past five years and remains focused on enhancement of student success.

- **Financial Assessment.** Net position has remained stable from FY14 to FY18, fluctuating each year within a range of +/- 2% (\$0.5M) due to slight declines in net investment in capital which have been offset by growth in unrestricted and restricted net assets. Growth in expendable net assets has contributed to stronger primary reserve and viability ratios, which have resulted in an overall improvement in the CFI score; however, narrow and negative operating results have led to below-target net operating and return on net assets ratios.
- **Operational Assessment.** Operating expenditures have been reduced by \$2.7M (-19.8%) decrease in compensation expenses. State appropriation cuts have led to the assessment of academic programs resulting in the restructuring of programs as well as faculty and staff reductions. Earnings before interest and depreciation have been positive over the last five years, indicating that operations have been profitable and sufficient to produce cash before the inclusion of interest and depreciation expenses. Total enrollment has decreased at 4.5% annually over the last six academic years, with the largest decline occurring in the returning student population (-28.8%).
- **Capital and Debt.** Recent capital expenditures have led to volatility in cash and an increase in debt service payments in FY18. The debt service coverage ratio has remained relatively stable and positive over the past five years, which provides the institution flexibility to build reserves and/or invest in strategic initiatives. NEO has a large backlog of deferred maintenance and is working with a contractor to address current maintenance and groundskeeping issues.
- **Strategic Plan.** NEO has invested in strategic initiatives that align with its mission through recent capital investments, collaborative academic partnerships, and a focus on improving overall student success.

President Kyle Stafford stated that NEO A&M recently launched an enrollment task force to look at recruitment and retention. He stated that when planning the budget for the upcoming year, NEO A&M needed to look at their expenditures but that there was a lot of work to be done. He mentioned their geographic dynamic in Northeastern Oklahoma with the three-county area (Ottawa,

Delaware, and Craig) and that NEO A&M faces challenges with losing students from this region to adjacent states. President Stafford mentioned that their foundation has around \$7 million in assets and that the foundation is very supportive of their programs.

2. **Northern Oklahoma College.** Ms. Leyh-Pierce highlighted that Northern Oklahoma College (NOC) has been able to significantly improve their graduation rates compared to other community colleges in the region. She mentioned NOC's enrollment challenges due to various factors including shifting demographic trends, an outdated ERP system, a recent reduction in international student enrollment, increased competition from online institutions and community colleges in border states, and the 2016 HLC decision to disallow CareerTech partnerships. She also mentioned the NOC-OSU Gateway Program as a highlight of NOC.

- **Financial Assessment.** Net position has increased from \$27.7M in FY14 to \$31.2M in FY18 – an increase of 12.8 percent. This increase is predominantly a result of an increased investment in capital and has lowered the amount of unrestricted net position available to the institution. Negative adjusted operating margins and a high level of debt relative to expendable net assets have reduced NOC's total CFI score, although the score consistently remains among the minimum threshold for financial health.
- **Operational Assessment.** The institution has not had to eliminate core academic programs as a cost reduction measure, but funding barriers/start-up costs have constrained the development of additional academic offerings in recent years. Earnings before interest and depreciation have increased from -1.0 percent in FY16 to 5.2 percent in FY18, although this is not yet within the 10-12% range, which is leading practice to ensure investment in capital and strategic projects. While NOC leadership indicated that continued increases in tuition and fee rates have hurt enrollment, NOC remains the second most affordable college in the state.
- **Capital and Debt.** The institution's capital expenditures have varied significantly over the past five years with a recent high of \$13.5M in FY18, related largely to NOC's ongoing construction of a new classroom building on the Stillwater campus.
- **Strategic Plan.** Published in the Spring of 2019, NOC's strategic plan has shifted focus to academic programming development based on current workforce demands in response to recent budget constraints and enrollment trends. The strategic plan for 2013-18 focused on campus facilities improvements including the construction of residence halls in Tonkawa and Enid; construction of the Stillwater Classroom Building; renovation of Central Hall; renovation of Memorial Student Union; campus wayfinding signage; parking lot replacements; exterior building rehabilitations; and security camera additions.

President Cheryl Evans began by thanking the State Regents for taking the time to invest in teach institution. She stated that NOC's strategic plan led to their decisions and that they had saved capital for specific projects related to their strategic plan, specifically housing projects in Tonkawa and Enid, as well as the new classroom project in Stillwater that was needed due to the growth of the Gateway Program in Stillwater. She mentioned that they had implemented a new ERP operating system and that they have modules for recruitment and retention

and that it will enhance both employee and student experiences. President Evans also briefly discussed demographic trends on NOC's campuses, stating that the student populations really vary from campus to campus. She also mentioned the decline in the international student population in Stillwater over the last few years having a large impact on the institution. President Evans stated that the Aspen Institute out of Washington, D.C. had identified NOC as one of their top 50 community colleges in the country. She concluded by discussing NOC's partnerships with CareerTech.

3. University of Oklahoma. Ms. Leyh-Pierce stated that the University of Oklahoma (OU) is in a period of recovery and renewal with a refreshed leadership team. She stated that they are currently focusing on what their priorities will be for their strategic plan and that they had more forward-looking discussions with OU leadership about wanting to grow, particularly in research. Through a blend of attrition and reductions in force, the university realized a total savings of \$50M, identified in FY19.

- **Financial Assessment.** The university's total net position increased by \$7.6M over the past five fiscal years, driven largely through FY18 improvements of \$83.9M. Capital expenditures contributed to growth of \$110.1M (15.1 percent) in its net investment in capital assets, to the detriment of unrestricted net position, which declined by -\$122.7M. Low levels of expendable resources contribute to significantly below target viability and primary reserve ratios, though operating performance improvements have placed the university above the threshold for financial health with a CFI score of 1.11 in FY18. OU's foundation provides a significant resource base and increased financial flexibility.
- **Operational Assessment.** The university improved adjusted operating margins from -9.6 percent in FY16 to 1.5 percent in FY18. Adjusted operating revenues – primarily driven by net tuition, grew 3.7 percent average annually over FY14-FY18, helping to improve overall margins. Earnings before interest and depreciation (EBIDA) margins have also experience dramatic improvements since FY16, up to 12.9 percent in FY18, playing a key role in the university's A+ credit rating from S&P and its AA-rating from Fitch. As of January 2020, S&P downgraded the university's outlook to negative due to significant pending litigation. Total enrollment steadily increased, growing 4.7 percent over the previous six academic years, with improvements in the graduate and undergraduate population.
- **Capital and Debt.** The university has increased its debt leverage since FY14, maintaining a DSCR above 100 percent, indicating that the university will have an opportunity to build reserves and address other capital needs, including deferred maintenance. Capital investments have been catered towards the overall student experience, including new resident halls and renovations of libraries. Significant investment in athletics facilities has been facilitated through private contributions.

Senior Vice President and Chief Financial Officer at the University of Oklahoma Mr. Ken Rowe reiterated that OU is currently working on a strategic plan. He mentioned that in FY19, OU cut approximately \$50 million of costs out of the budget and this current year they are around \$20 million additional with the goal of reducing debt and increasing cash. He stated that the cuts have been significant cost reductions in labor, information technology, cuts to auxiliaries and programs, and reduced spending in areas that they felt they were not receiving

returns on. Mr. Rowe stated that a strategic plan was currently being prepared and that there would be an increased emphasis on federally funded research across all of the campuses. This then led to a discussion led by Mr. Curry regarding federally sponsored research and that while it builds reputation, it does not necessarily build reserves or enhance financial performance. He mentioned an indirect cost recovery of grants for administrative services that is not collected, and negotiating rates with agencies. Mr. Curry stated that although a good marketing strategy related to research could lead to an increase in interested students and recruitment of faculty members, it was not a guarantee and it was a slow process. Mr. Rowe mentioned that the Huron report was only based on Norman-campus financials and that the Health Sciences Center financials were separate. There was discussion about a follow-up meeting with the University of Oklahoma regarding the Health Sciences Center.

4. **Connors State College.** Ms. Leyh-Pierce began by stating that a driving factor for Connors State College (CSC) was their capital investment plans which kicked off the moment state appropriation funding cuts were beginning to impact the Oklahoma system. This forced them to balance the inertia of deploying the resources they had built up with the realities of the budget changes.
- **Financial Assessment.** CSC's overall FY19 CFI score of 1.05 (1.33 with Foundation component) is above the standard 1.0 threshold for financial health and is trending upward. Net position has decreased 1.1 percent from \$14.9M in FY14 to \$14.7M in FY18, driven by a decline in restricted and unrestricted net assets after FY14 due to investment in capital assets.
 - **Operational Assessment.** Operating expenditures have been reduced by \$1.6M (-7.7 percent) in response to state appropriation cuts from FY14 to FY18, driven by a decrease in compensation expense in FY16 through a combination of RIFs and attrition. Earnings before interest and depreciation have been positive over the past three years, largely driven by expense management at lower operating levels, leading to improved operating margins. The careful monitoring of enrollment has helped CSC to evaluate its academic programs and identify opportunities for growth such as with its pre-engineering, nursing, and business programs. Total enrollment has decreased at 2.7 percent on average annually over the last six academic years due to the decline in all student populations, with the concurrent student population showing the largest decline (-45.5 percent).
 - **Capital and Debt.** The debt service coverage ration became positive after FY15 due to improvement in net operating income; however, margins remain small and provide CSC limited financial flexibility. CSC has demonstrated resilience through a period of financial distress through its ability to meet its debt obligations, decrease debt leverage, and increase investment in capital assets. The institution has \$8M in deferred maintenance but plans to address these needs in the upcoming budget cycle.
 - **Strategic Plan.** CSC has invested in strategic initiatives that align with its mission through campus renovations, innovative partnerships, and enhanced academic offerings.

President Ron Ramming began by stating that he was happy with the progress that CSC had made, but was not happy with the path they had to take to get there. He mentioned that they were very closely managing expenses and that they still had faculty positions that needed to get filled. President Ramming stated that

they were optimistic that their reserve would be about 14 percent and touching on their enrollment, he stated that CSC's enrollment has typically been very sensitive to the local economy and that they were looking for more opportunities to attract more students to the college. He mentioned CSC's Second Chance Pell Project as one of the successful measures they have had in bringing in students. President Ramming stated that CSC had saved some money that was project dependent, but that money would no longer be coming in. He described that CSC made cuts to the point where they started to compromise their mission and that they are now needing to bring more people on board because they won't otherwise be able to sustain the current workload.

5. Rogers State University. Ms. Leyh-Pierce stated that Rogers State University (RSU) transitioned from a two-year to a four-year institution about twenty years ago and in their conversations with leadership and their shift in academic programming, RSU is still reflecting this portfolio change with some two-year programs sunseting and the expansion of more four-year programs. She stated that unlike many other institutions with enrollment challenges, RSU has actually increased their full-time students as they have focused on the more traditional student profile and an emphasis on online programming.

- **Financial Assessment.** The university's total net position has remained flat at just over \$37M in recent years, with increasing investment in capital assets offset by declining unrestricted and expendable resources. The university's overall CFI scores has been constrained by its low viability ratio, which measures the ratio of expendable net position to long term debt obligations, presenting a potential financial risk given revenue declines or enrollment challenges.
- **Operational Assessment.** In alignment with statewide declining enrollment trends, RSU's enrollment has declined 20.9 percent over the past five falls, driving a reliance on substantial increases in tuition and fee rates as well as a flat scholarship allowance percentage to grow net tuition revenue. Earnings before interest and depreciation have increased in the past two fiscal years, and couple with margins exceeding 10 percent, present an opportunity for the university to rebuild reserves or paydown debt. In response to decreased levels of funding, the university has merged selected academic programs as a cost saving measure as it can employ fewer permanent dean leads.
- **Capital and Debt.** Flat net position and paydowns of the institution's debt balance after significant increases in FY15 have contributed to unchanged leverage, though debt levels remain at over 4x unrestricted net position. As the university continues to recruit a more traditional student demographic, the need for on campus housing has increased, resulting in significant capital expenditures for student apartments on the Claremore campus.
- **Strategic Plan.** Entering the fourth year of its strategic plan, RSU remains committed to reversing declines in enrollment. Recent stabilization of state appropriations and operating results contributed towards the university's decision to hire a director of first-year experience, focused on improving retention rates.

RSU's Vice President for Administration and Finance Dr. Mark Rasor began by stating that they are currently trending upward regarding enrollment and that they hope to continue moving upward. He stated that like many other institutions, RSU reduced a lot of positions and that for three years everyone on the Rogers

State campus took furloughs. He stated that they just came off those furloughs last summer which has helped morale campus-wide. Dr. Rasor stated that RSU had a lot of deferred maintenance which needed to be addressed but that none of it was of a critical nature. He stated that he believed that they were no longer at a point where they could save their way to success, but that enrollment management would be the way forward, including online enrollment. This led to a discussion about online course offerings with geographic boundaries disappearing but competitiveness with local universities increasing.

Mr. Curry stated that at the end of the fiscal viability reviews, they anticipate creating a final report and their hope was to paint an overall picture of all twenty-five institutions and look at the demography shifts within the state. He mentioned that the net positions at all the institutions are not large and that the economy is overheated and that there is always a correction and how do the institutions prepare themselves for this correction and that. He discussed the need for a net pricing strategy for the larger institutions, with net price being the sticker price minus financial aid, and that the strategy should compare the net price with neighboring states. Mr. Curry also mentioned the institutions' deferred maintenance issues and investment capital and stated that a strategic plan needs a financial forecast plan. The State Regents stated that it seems as though their next step is to look at a funding formula and that they hope to be able to leverage the information they receive in the final report for student success, institution success, and the state's success. Chancellor Johnson reiterated that the hope is to capture this information and educate the legislature with it, suggesting a possible meeting with the Governor of Oklahoma and his staff at the next presentation.

- d. **ADULT DEGREE COMPLETION.** Senior Vice Chancellor for Academic and Student Affairs Dr. Debbie Blanke presented State Regents with an update on Adult Degree Completion Programs. She covered the background and achievements of the FlexFinish program and stated that from the foundation of FlexFinish, they created the DirectComplete program which is geared more toward workforce development. She stated that the statewide DirectComplete program focuses on degree programs associated with "Oklahoma's 100 Critical Occupations." Dr. Blanke then mentioned the participating partners, partners with scholarships, and the participating institutions for the DirectComplete program.

Dr. Blanke shared some data from the 2019 report to Lumina with the State Regents and mentioned that the grant period had been extended until June 30. She also highlighted the spring 2020 initiatives which included academic life coaching training sessions and a reconnect week. Dr. Blanke also referenced the ShowWhatYouKnowOK.org website, a new website which will be launching this month, where students can search different databases to see what courses they have taken that are articulated, and highlighting the Armed Services door to see how trainings and military service have been articulated.

Dr. Blanke then discussed the ROADMapsOK portal, which is currently in the research stage, but would serve as a searchable database for students. She stated that this portal will serve as a place where students can auto-populate the courses they have previously taken to then create a portfolio which will be useful once they decide what degree they want to take and what their desired institution requires regarding coursework. She stated that they are seeking additional grants to fund development of this portal but that the feedback from potential funders is that this is an innovative and unique idea. She stated

that Lumina has given the green light to invest some of their grant dollars into the research to establish how this could be developed.

Dr. Blanke mentioned the cultural responsiveness and inclusion that Reach Higher has done. She concluded by discussing sustainability as they come to the end of the Lumina grant, touching on the FY21 plan to transition and budget needs. She stated that the only other thing needed beyond some budget needs, was financial assistance for adult students. She stated that Lumina is currently in the strategic planning phase for their next five-year cycle of grants and that she remains optimistic that Lumina will remain open to providing grants for specific projects.

- e. **TASK FORCE SCORECARD.** Oklahoma State Regents for Higher Education Vice Chancellor for Administration Kylie Smith presented a revised version of an implementation scorecard to the Regents. She stated that the revised one-pager would list only a selection of the projects and recommendations and that there would be a longer master list for internal use and reference. The Regents stated that they liked the revised one-page scorecard.
5. **BUDGET REPORT AND REVENUE UPDATE.** Interim Vice Chancellor for Budget and Finance Sheri Mauck provided Regents with a budget and revenue update. Ms. Mauck mentioned the Board of Equalization meeting on February 18, where they certified \$8.2 billion for FY2021, which is \$85.5 million (or 1 percent) less than what was appropriated in the current fiscal year. She stated that they cautioned that within that \$8.2 billion, there is \$310 million that is considered a one-time cash source and cautioned about how this should be budgeted because it likely will not be available for FY2022. Ms. Mauck also mentioned that in the certification meeting they looked at the current year revenue and that the Oklahoma State Regents for Higher Education are 4.6 percent less than what was certified for the current fiscal year. She reminded State Regents that there is a 5 percent cushion that is built into the process and that for this current fiscal year we are inching closer and closer to this cushion and that these numbers were before the February situation in the markets and the economy.

She stated that the January numbers were 0.7 percent below the estimate and that the impact of what we are seeing in the economy will be reflected in February's numbers in the coming weeks. Ms. Mauck also touched on the drop in the price of oil and that there will be an impact.

6. **LEGISLATIVE UPDATE.** Vice Chancellor for Governmental Relations LeeAnna McNally provided the legislative update. Ms. McNally began by updating State Regents on Senate Bill 1167 which passed through Committee, Senate Bill 1846 which passed through Senate Rules to eliminate legislative liaisons, and House Bill 3968 regarding the Endowed Chairs Bill passed through the appropriations committee with no "no votes" and no questions and that there seemed to be a great deal of interest and excitement regarding this bill. Chancellor Johnson mentioned planning a day in the upcoming weeks where some of the major donors can go to the State Capitol to meet with some of the legislators regarding this bill and the Endowed Chairs program.

Ms. McNally also mentioned that House Bill 3389 passed through the House Common Education Committee, Senate Bill 1120 passed through the Senate Education Committee, and House Joint Resolution 1026 which Chancellor Johnson stated the State Regents are against. Ms. McNally stated that House Bill 1336 has been assigned to the Senate Common Education Committee, House Bill 1567 regarding weapons on campus has been assigned to Senate Rules, and she mentioned House Bill 3382 and work with Representative Waldron to coincide the Teacher

Scholarship Education Program with this bill which creates the Oklahoma Teacher Loan Repayment Program.

7. **TASK FORCE REPORTS.**

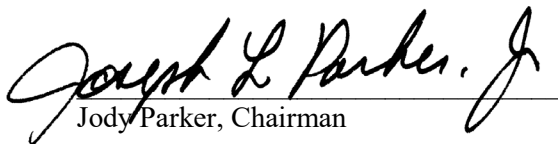
- a. **Online Education Task Force.** Senior Vice Chancellor for Academic and Student Affairs Debbie Blanke stated that the Online Education Task Force would next be meeting in March.
- b. **State Regents Campus Safety and Security Task Force.** Associate Vice Chancellor for Communications Angela Caddell provided an update on the Campus Safety and Security Task Force, mentioning the update of their repository of campus resources that are provided on the Campus Safety Task Force website and the Department of Mental Health initiative regarding their Mobile Crisis Response System and how to connect our campuses to this effort to take advantage of these services. Ms. Caddell highlighted the fall summit and that their planning committee has been activated and they are hoping to bring in a national speaker at the summit.

8. **“BEST OF HIGHER EDUCATION.”** Regents received the February 2020 update on institutional activities via e-mail on Monday, February 24.

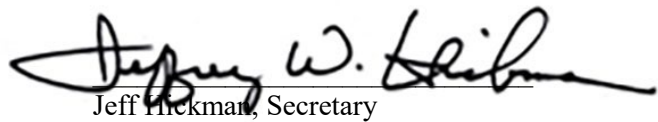
9. **CALENDAR OF EVENTS.** Vice Chancellor for Administration Kylie Smith distributed the calendar of events in written form to the Regents. Chancellor Johnson highlighted the Regents Business Partnerships Program on March 12, Oklahoma’s Promise Day at the State Capitol on April 7, the mandatory tuition hearing on April 23, and the Leadership Oklahoma Award.

10. **ADJOURNMENT.** With no other items to discuss, the meeting was adjourned.

ATTEST:



Jody Parker, Chairman



Jeff Hickman, Secretary